

**APPROVED MINUTES**

***ONE HUNDRED THIRTY EIGHTH MEETING***

of the

**BOARD OF DIRECTORS**

of the

**MASSACHUSETTS TECHNOLOGY PARK CORPORATION**

December 10, 2025

2 Center Plaza, Suite 200, Boston, MA  
and by Videoconference

The One Hundred Thirty Eighth Meeting of the Board of Directors of the Massachusetts Technology Park Corporation (“Mass Tech Collaborative” or “Mass Tech”) was held on December 10, 2025, at 2 Center Plaza, Suite 200, Boston, MA, and by videoconference, pursuant to notice duly given to the Directors and publicly posted on the Mass Tech Collaborative website with corresponding notice provided to the Office of the Secretary of State and the Executive Office for Administration and Finance.

The following members of the Mass Tech Collaborative Board of Directors were present in-person and participated: Secretary of Economic Development Eric Paley, Tye Brady, Julie Chen, Joseph Dorant, Pam Reeve, Bran Shim, Jason Snyder, Jeffrey Stein, and Bogdan Vernescu.

The following members of the Mass Tech Collaborative Board of Directors were present and participated remotely via videoconference: Beth Boland, Ernesto Di Giambattista, Paige Fetzer-Borelli, and Alok Tayi.

The following members of the Mass Tech Collaborative staff were present: Carolyn Kirk, Michael Baldino, Keely Benson, Lily Fitzgerald, Mark Halfman, Ben Linville-Engler, Sabrina Mansur, Holly Lucas Murphy, Dana Nolf, John Petrozelli, Jennifer Saubermann, Brianna Wehrs, Rachael Stachowiak, John Wetz, Kevin O’Brien, Joseph Downing, Austin Vella, Katherine Green, Zhuqing Wang, and Paula Foley.

Also present was Zenobia Mochala, Undersecretary of Business Strategies for the Executive Office of Economic Development.

Secretary Paley noted the presence of a quorum and called the meeting of the Mass Tech Board of Directors to order at 2:01 p.m.

**Agenda Item I      Approval of Minutes (motion item)**

Upon a motion duly made and seconded, it was VOTED by roll call vote, with Ms. Chen abstaining:

**The Board of Directors of the Massachusetts Technology Park Corporation, acting pursuant to section three of Chapter Forty J of the General Laws of the Commonwealth, hereby adopts the Draft Minutes of the One Hundred Thirty Seventh Meeting of the Board of Directors, held on October 15, 2025, by videoconference, as the formal Minutes thereof.**

**Agenda Item II      Report of the MassTech Collaborative Board Chair**

Secretary Paley began his report by thanking the Board members for their service. He then noted that today marked his 100<sup>th</sup> day in his new role as Secretary of the Executive Office of Economic Development and that he has enjoyed working alongside Mass Tech during this time. Secretary Paley discussed two (2) recent Mass Tech events that he attended – the Manufacturing Mash-Up and the Tech Hubs announcement at Worcester Polytechnic Institute – which he indicated were well attended and full of energy.

Mr. Shim joined the meeting at 2:05 p.m.

Secretary Paley then introduced to the Board Ms. Zenobia Moochala, Undersecretary of Business Strategies for the Executive Office of Economic Development (“EOED”), and asked her to provide a brief overview of her background and experience. Ms. Moochala stated that she has been a long-time entrepreneur and business founder in the childcare and education fields and that she is very excited to be working with Mass Tech in her new role. Secretary Paley then noted another new hire – Tom Caputo - who will be serving as the new Chief Information Officer for EOED who will also be working alongside Mass Tech on some of its initiatives. Ms. Kirk then asked each Board to briefly introduce themselves to Secretary Paley and Undersecretary Moochala.

Following the Board introductions, Secretary Paley noted two (2) important ongoing initiatives from Massachusetts Governor Healey: (1) the DRIVE initiative, which is the Governor’s response to the loss of federal research dollars; and (2) the SHIELD initiative, which focuses on strengthening the defense sector within the Commonwealth. Secretary Paley indicated that Mass Tech is taking a leading role in the SHIELD initiative, with Mr. Linville-Engler heading the effort to coordinate and unify numerous activities. Secretary Paley closed his report by noting the exciting developments in the quantum and Artificial Intelligence (“AI”) sectors, both areas in which Mass Tech is deeply involved.

Secretary Paley then turned to Ms. Kirk for her CEO Report.

**Agenda Item III      Report of the Mass Tech Collaborative Chief Executive Officer**

Ms. Kirk indicated that a detailed CEO Report was contained within the Board’s pre-reading materials and she would be happy to take any questions on any of the materials provided. In addition, Ms. Kirk stated that she would like to highlight two (2) specific items of note in the report. First, Ms. Kirk provided additional background information regarding Mass Tech’s involvement in the SHIELD initiative. Second, Ms. Kirk stated that Mass Tech recently completed its financial audit with the auditors reporting a “clean” result at a recent meeting of Mass Tech’s Finance and Audit Committee. This means, explained Ms. Kirk, that no negative findings were made by the new audit firm, which evidences the soundness of Mass Tech’s financial procedures.

Secretary Paley then asked Ms. Keeley Benson, Director of MassTech’s Massachusetts eHealth Institute (“MeHI”), to discuss the next agenda item.

**Agenda Item IV Overview and Discussion: Massachusetts eHealth Institute**

Ms. Benson and Ms. Katherine Green, Senior Program Manager at MeHI, then took the floor to present an overview of the purpose and core functions of MeHI, which acts as the designated state agency for growing the digital health ecosystem in the Commonwealth. Ms. Benson indicated that MeHI accelerates the growth of digital health companies through its Sandbox Program as well as supports health care centers with implementation of AI and other tech solutions through its Stronger & Healthier Communities through the Integration of Emerging Health Tech (“SHINE-HT”) Program. In addition, explained Ms. Benson, MeHI’s core functions include workforce development through a number of initiatives including the Health IT Mentorship Program, monthly cybersecurity info sessions for the healthcare community (in collaboration with the MassCyberCenter), as well as job boards and hackathons. Ms. Benson then discussed the federal Rural Health Transformation Program under which the Executive Office of Health and Human Services (on behalf of MeHI) has applied for federal funding to support MeHI’s Sandbox, SHINE-HT, and cybersecurity programs.

Secretary Paley then turned to Mr. John Petrozelli, Director of the MassCyberCenter, to present the next agenda item.

**Agenda Item V Overview and Discussion: MassCyberCenter**

Mr. Petrozelli then provided an overview of the ongoing efforts of the MassCyberCenter. He noted that the MassCyberCenter’s mission is to create a vibrant and competitive cybersecurity ecosystem in the Commonwealth, which it accomplishes by providing several core functions including strengthening cyber resiliency, providing cybersecurity training and protection, convening cybersecurity stakeholders, and establishing a talent pipeline for the industry. Mr. Petrozelli then discussed MassCyberCenter’s Security Operations Center (“SOC”) and Cyber Range initiatives which deliver SOC services to municipalities, small businesses and non-profits with the support of student employees and trainees through a non-profit, CyberTrust Massachusetts. Mr. Petrozelli noted that more than 3,500 individuals have been trained on Cyber Ranges, and sixty-one (61) organizations have received SOC services. He then discussed MassCyberCenter’s eighty-five (85) member Cyber Resilient Massachusetts Working Group which convenes private and public leaders to help municipalities and other critical institutions protect data and respond to cyber threats. Mr. Petrozelli closed his presentation by noting that due to its successful provision of paid SOC services, CyberTrust Massachusetts is on track to be self-supporting by 2028 with likely no need for further state funding after that time.

**Agenda Item VI Presentation and Discussion: MassTech Collaborative Metrics & Ecosystem Impact**

As the final agenda item, Ms. Kirk and Mr. Linville-Engler took the floor to discuss the impact of Mass Tech’s work and how to best summarize and portray that impact. Mr. Linville-Engler explained that Mass Tech uses a core set of seven “bridging metrics” that arose from earlier Board discussions, as well as other quarterly and annual federal and state reporting requirements. Mr. Linville-Engler then presented a thirty (30) minute video which provided an in-depth overview

of each of Mass Tech's divisions and departments and showed examples of the impacts - from grantees' points of view - that Mass Tech's financial assistance programs have on businesses and municipalities within the Commonwealth.

Following a brief discussion on the video, where board members discussed the primary audience for the video (it was indicated that they were the primary audience), and praised the scope and depth of MassTech's work, Secretary Paley noted there was no further business to discuss and adjourned the meeting at 3:36 p.m.

A TRUE COPY ATTEST: (Secretary)

DATE:

**Materials and Exhibits Used at this Meeting:**

1. Draft Minutes for the October 21, 2025, Meeting of the Mass Tech Board of Directors (motion item)
2. Quarterly CEO Report (pre-reading)
3. Overview and Discussion: Massachusetts eHealth Institute (presentation)
4. Overview and Discussion: MassCyberCenter (presentation)
5. Presentation and Discussion: MassTech Collaborative Metrics & Ecosystem Impact (video presentation)