

**APPROVED MINUTES**  
  
***ONE HUNDRED THIRTY SEVENTH MEETING***  
  
of the  
  
**BOARD OF DIRECTORS**  
  
of the  
  
**MASSACHUSETTS TECHNOLOGY PARK CORPORATION**

October 15, 2025  
by Videoconference

The One Hundred Thirty Seventh Meeting of the Board of Directors of the Massachusetts Technology Park Corporation (“Mass Tech Collaborative” or “Mass Tech”) was held on October 15, 2025 by videoconference, pursuant to notice duly given to the Directors and publicly posted on the Mass Tech Collaborative website with corresponding notice provided to the Office of the Secretary of State and the Executive Office for Administration and Finance.

The following members of the Mass Tech Collaborative Board of Directors were present and participated remotely via videoconference: Secretary of Economic Development Eric Paley (who attended but did not vote), Emily MacCormack, Senior Advisor for the Executive Office of Economic Development (representing Secretary of Economic Development Eric Paley), Beth Boland, Rupa Cornell, Scott Dellicker, Turchese d'Andrea, Ernesto DiGiambattista, Joseph Dorant, Paige Fetzer-Borelli, Pam Reeve, Bran Shim, Jeffrey Stein, Alok Tayi, Bogdan Vernescu, and Maeghan Silverberg Welford.

The following members of the Mass Tech Collaborative staff were present: Carolyn Kirk, Keely Benson, Mark Halfman, Jody Jones, Pat Larkin, Marc Leonetti, Ben Linville-Engler, Sabrina Mansur, Holly Lucas Murphy, Dana Nolfé, John Petrozzelli, Jennifer Saubermann, Brianna Wehrs, Rachael Stachowiak, Kelly Kleanthous, Colin McDonald, James Byrnes, John Wetzell, Kevin O'Brien, and Sharron Wall.

Ms. MacCormack observed the presence of a quorum and called the meeting of the Mass Tech Board of Directors to order at 2:02 p.m.

**Agenda Item I      Approval of Minutes (motion item)**

After a period of brief discussion and upon a motion duly made and seconded, it was VOTED by roll call vote with Turchese d'Andrea and Alok Tayi abstaining:

**The Board of Directors of the Massachusetts Technology Park Corporation, acting pursuant to section three of Chapter Forty J of the General Laws of the Commonwealth, hereby adopts the Draft Minutes of the One Hundred Thirty Sixth Meeting of the Board of Directors, held on May 21, 2025, at 2 Center Plaza, Suite 200, Boston, MA, and by videoconference, as the formal Minutes thereof.**

**Agenda Item II      Report of the Mass Tech Collaborative Board Chair**

Ms. McCormack then asked Secretary Paley to provide the Board Chair Report. Secretary Paley stated he has been in the role of Secretary for six weeks and has participated in several meetings with Mass Tech subgroups so that he can become better informed with the work of Mass Tech. Secretary Paley thanked everyone for participating in these meetings. He explained that in his previous role as a venture capitalist, he interacted with the Director of Mass Tech's Innovation Institute, Mr. Larkin, supporting legislation and activities related to Mass Tech's programs.

Ms. McCormack then asked Ms. Kirk for her CEO Report.

**Agenda Item III      Report of the Mass Tech Collaborative Chief Executive Officer- Topics to include questions on written CEO Report**

Ms. Kirk noted that as previously agreed, quarterly full Board meetings would now be preceded by a comprehensive written report from each Mass Tech department and division as part of the Board's pre-reading. Ms. Kirk suggested that members ask any questions they may have about the content of the written report. Board Members acknowledged the amazing work of Mass Tech, and Board Members were invited to attend the Center for Advanced Manufacturing's upcoming Manufacturing Mash-Up. Ms. Reeve noted that for the second year in a row, Ms. Kirk was named as a leader of one of the Top 100 Women-Led Businesses in Massachusetts. Ms. Kirk said she was again honored and thrilled.

**Agenda Item IV      Overview and Discussion: Massachusetts Artificial Intelligence (MA AI) Hub**

Ms. Kirk then turned to the next agenda item, and asked Secretary Paley if he had any opening remarks on the topic of the MA AI Hub. Secretary Paley stated he is an AI optimist and realist, and that AI is critical to the long-term competitiveness of Massachusetts as well as to the success of our students. He believes we need to lean forward aggressively, and the MA AI Hub is a critical investment to make that happen.

Ms. Kirk then framed the discussion for the Board: how do we lean into this opportunity? Ms. Kirk explained that Governor Healey announced MA AI Hub in December 2024, and the Commonwealth has authorized \$100 million in bond funds to support the work of the MA AI Hub. Prior to that authorization, Mass Tech provided \$7 million of its own funds, explained Ms. Kirk, to get momentum going.

Next, Ms. Kirk turned the meeting over to Mr. Larkin and Ms. Mansur to explain how the Governor came to her decision to announce the AI Hub.

Mr. Larkin stated that Governor Healey set the expectation during her first year in office that Massachusetts should not play defense on AI but should proceed forward in an ethical and responsible way. Mr. Larkin explained that the Governor called for the formation of a strategic AI Task Force comprised of twenty-six (26) members from labor, business, academia, and state and local government to make recommendations on how the state can lead in AI. Mr. Larkin then described how the AI Task Force proceeded with its work, including a “vertical phase”, which examined nine (9) key sectors including manufacturing, robotics, and financial services, where working groups met to make sector-specific recommendations; and a “horizontal phase”, where working groups examined Massachusetts’ strengths in categories such as data access, innovation, talent, and legal/regulatory. Mr. Larkin explained that the final phase of the Task Force was to develop recommendations and strategies with the primary objective of leading in Applied AI. The first recommendation of the Task Force, stated Mr. Larkin, was to call for the establishment of the MA AI Hub.

Mr. Larkin then introduced Ms. Mansur, the MA AI Hub Director.

Ms. Mansur noted that she joined Mass Tech in May 2025, and indicated that as the unified face of the Commonwealth’s AI leadership, the MA AI Hub unites government, industry, academia, and communities into a growing ecosystem. Ms. Mansur explained that the MA AI Hub is organized around five (5) “Core Pillars”: accelerate innovation, develop and retain AI talent for the long term, unlock equitable data access through the MA Data Commons, coordinate AI infrastructure and resources, and promote responsible, sustainable and inclusive AI. The AI Hub, Ms. Mansur explained, is organized around four working groups: Startup and Innovation, Data Commons Collaborative, Governance and Security (Compute Infrastructure), and Education and Workforce Development.

The objective, stated Ms. Mansur, is that within five (5) years the MA AI Hub presence will be unmistakable, with the hope that this model of responsible AI innovation will be recognized nationwide, and Massachusetts will become a global leader in AI. Ms. Mansur then gave examples of current Hub initiatives, such as the AI Models Challenge which was very well received, and a potential accelerator with RedHat and IBM, among others. Ms. Mansur also addressed questions regarding how the MA AI Hub is approaching data privacy.

Ms. Kirk then indicated she hoped the presentation and pre-reading had given the Board a clear idea of the work of the MA AI Hub. Secretary Paley asked the Board Members for their thoughts on how to accelerate the Massachusetts AI story, since Massachusetts is still not seen as a leader in this area. It was discussed that Massachusetts should focus on leading in applied AI, and the Board explored how we push that story to the forefront.

Discussion then ensued around how Massachusetts can better market, promote and differentiate its AI work, and how young talent can be retained in the Commonwealth. Secretary Paley then closed the discussion by stressing that we need to focus on showing real wins on the AI front as soon as possible, with a focus on ethical AI as well as labor and workforce development.

There being no other business to discuss, Ms. MacCormack adjourned the meeting at 3:04 p.m.

A TRUE COPY ATTEST: (Secretary)

DATE:

**Materials and Exhibits Used at this Meeting:**

1. Draft Minutes for the May 21, 2025, Meeting of the Mass Tech Board of Directors (motion item)
2. Quarterly CEO Report (pre-reading)
3. Overview and Discussion: AI Hub (presentation)